



AHC Quarterly Board Meeting Minutes

Title	AHC Annual Board Meeting
Date	Tuesday, Sept 18, 2018
Time	4:30pm to 5:30pm ET
Location	Conference Bridge

ROLL CALL

BOARD MEMBER	PRESENT?
Chris Geldart – President	Y
Mike Ambrosio – Vice President	Y
Chris Eisenbrey – Secretary	Y
Kelly McKinney - Treasurer	Y
Jim Sheehan	Y
Ira Tannenbaum	N
Christy Morris	Y
Joe Picciano	Y
Tom O'Reilly	Y
Joe Bruno	N
Bud Mertz	Y
	Y

PMO	
Tom Moran	Y
John Molnar	Y
Tom Hyatt	Y

Invited Guests	
Bob Kolasky, DHS NRMCM Director	Y

ACTION ITEMS or DECISIONS MADE or RECOMMENDATIONS

Item	Responsibility	Due
AHC Board website: http://www.ahcusa.org/ahc-board.html		
1) Voted to approve new slate of Board Officers		

MINUTES -

Discussion Items:

Governance:

Determination of a quorum....**a quorum was achieved**

Minutes from Sept 2018 meeting were approved (Motion: Geldart 1st, Mertz 2nd, all agreed)

NOTES:

The meeting was called to order by Board President Chris Geldart.

A quorum was reached.

Review of the minutes took place. A motion to approve the minutes was provided by Chris Geldart, a second motion to approve was provided by Bud Mertz. Minutes from the September 2018 board meeting were approved.

1) Finance Report

Item 1 - The program office was working on the audit for the District of Columbia Homeland Security Grant Program brought about by our staffing agreement with them. We receive about \$1.5 million in grant funds per year where 94% of this goes to the staff. The Consortium is the fiduciary agent for the funding. In audit was conducted of our processes and tracking mechanisms and we just received a letter this past week that we had passed the audit without any major issues.

Item 2 - Because AHC received over \$750,000 in federal grants in single year, we have to do a "single annual" audit for 2017. We are in the middle of this audit now, will probably go for another two months, and we are providing the auditors lots of information regarding our grants, subcontractors, invoices, tracking, etc. This is a much more detailed audit then we did with District Of Columbia. Should have answers back in the November/December time frame. The Board will be shown the results from that audit.

Item 3 - Since the AHC Program Office Staff moved away from Integrity/MAZARS employees to become independent contractors to the AHC, we are updating our the AHC's annual budget going forward. John Molnar and Tom Moran are now contractors to the Consortium. This frees up funds that we're going to MAZARS for overhead that now stay with the Consortium. This will be reflected in the new budget to be approved later.

Item 4 - We are working with our new accountant to produce monthly reports that will align with this budget to provide the Board with information regarding our financial run rate, projects, expenses, etc. Hope to have that for our next board meeting in December. We would like your feedback once you receive this to see how we can improve it to meet the Board's needs.

No questions were offered by the Board.

2) Guest Speaker – Bob Kolasky, Director, DHS National Risk Management Center

Christy Morris introduced the new slate of officers for the Board. The slate had been circulated prior to the meeting. Discussions were proposed but none were required.

*Chris Geldart - President
Mike Ambrosio - Vice President
Kelly McKinney - Treasurer
Chris Eisenbrey - Secretary*

A vote was taken, all approved, none disapproved.

New officers will assume their roles when this meeting concludes.

3) Legal update

Tom Hyatt, the Consortium Legal counsel, provided a Legal update with regards:

We have had a good transition away from MAZARS and getting those legal contracts updated with Tom Moran and John Mohler. They are good solid independent contractor agreements to go forward with.

In agreement with Priority 5, the Consortium was put in place a short terms agreement to share data for the hurricane FLORENCE and spin up the SISE ops center provided with donated labor and software provided by Priority 5 at a very low cost. Cost was only around \$500 and did not require Board approval, and I provide review of the documentation and we proceeded with the transaction. This was a short-term agreement, so we may want to revisit a longer-term arrangement at some point in the future

4) Guest Speaker – Bob Kolasky, Director, DHS National Risk Management Center

DHS National Risk Management Center Briefing

- Bob Kolasky provided some of his background at DHS over past 15 years, most recently a leadership role in the Office Of Infrastructure Protection.

Has worked to integrate various parts of the Department, and has done some past work with risk management.

Has also spent much time in the partnership division building public private partnerships to protect the nation is critical infrastructure.

Was recently named the first Director Of The National Risk Management Center under the newly named DHS CISA, Cybersecurity And Infrastructure Security Administration.

DHS wants to determine what are the most critical functions to our nation and what can we do to reduce risk to these functions from either cyber or physical perspectives. We look to bring together public and private stakeholders who focus on the nation's critical of the structure and go after requirements in developing solutions that help lower the risk of impacts of the threats facing them.

This approach will enable us to prioritize specific issues and focus our resources upon them first.

IN the past, we have put significant risk reduction efforts into election security, supply chain resilience, cross sector work with electric, financial, and communication sectors, etc...

We have folded multiple groups into the National Risk Management Center from cyber, analysis, cross sector interdependencies, the former OCIA, changing our focus from analysis to analysis that can produce results by reducing risk on specific issues and areas of concern.

We look to convene planning teams to go after high-priority items over the next year.

Will continue to work with FEMA in the disaster management space to better prepare for and respond to disasters that impact the nation's critical infrastructure.

We look forward to working with you all to support the way you bring people together from cross sector perspectives to solve problems, as you have demonstrated through the NIPP Security And Resilience Challenge Program. This program will be aligned under the Risk Management Center going forward.

DISCUSSION

Chris Geldart commented on how well the partnership between the Consortium and DHS has produced real results in disaster management through partnerships, sensitive information sharing, and developing solutions to address use cases as well as coordinate response efforts during hurricanes like the recent Florence.

Being outcome based is really the key with the private sector.

We look forward to continuing the ongoing planning, education, exercises, and solution development efforts as we work closer with the National Infrastructure Coordination Center and FEMA. We want to improve our operational tempo in the blue sky days so we can better coordinate when these bad storms hit.

We hope we can continue the dialogue and create a culture that allows federal, state, and other government agencies to share data with private sector and create a trusted framework for private sector to do the same where appropriate.

Joe Picciano commented that he wanted to applaud the efforts of the Protective Security Advisors who worked in New York City and the RRAP project for Healthcare Resilience In The Supply Chain. We are looking at an exercise to test supply chain links now for airfreight with high cost supplies and medications as a result of these efforts. It is a wonderful program.

Kelly McKinney, the National Risk Management Center is a great new tool to focus efforts and improve communications between public and private partners as has been demonstrated by the Protective Security Advisor's working with us in New York City.

We are still searching for a way to help get this great work within DHS out into the private sector faster; to illustrate tangible results; and communicate the positive impacts of the work being done. This is still a gap in my opinion. It does not seem to bleed out to tangible results in the private side and industry.

How do you penetrate through the business imperatives that the private sector is working? How do you penetrate the noise and take this great work and information that's been created on with the government side and better Leverage it on the private side?

There seems to be this big brick wall between them and it still is pervasive from our perspective.

The thing about the All Hazards Consortium is that it comes from the private side and has been proven through the efforts of the Fleet Response Working Group which has built durable hard-wired connections with Government. These have sustained over time, yet they are merely drops in the bucket compared to what we need to do change the conditions on the ground in a Florence or a hurricane or some other major disaster.

This is why we are working towards establishing the SISE Business Integration Center that will work closely with private sector, the National Risk Management Center, FEMA, and other federal agencies year-round to produce trusted connections to share information, conduct exercise, and Leverage federal data so that produces tangible results in the private sector at a larger scale nationwide

Ultimately, five or 10 years from now, there would be these robust conversations that would develop tools and processes to coordinate these year round.

The trick will be to establish a team centrally that does this day in and day out so that you can scale up words when you need to and help government reach into the private sector to get what they need to when they need it... faster. You just can't do it with the current ad-hoc frameworks

This is what the public expects and government doesn't have the capability do that just yet.

Bud Mertz commented that he has been at this round table at many levels of state government and working with the Consortium he's seen how effective it is when the government just asked the private sector what problems need to be

solved. By government acting in a support role, it creates trust, and brings them to the table like I have never seen before. Continuing to build these partnerships sounds like a great concept.

Christy Morris- commented on again letting the private sector determine what needs to be fixed at the state and local level. State and local government just struggle to focus and innovate. I like this partnership and I can't wait to see where it goes.

Chris Eisenbrey- EEI has partnered with the Consortium for five or six years but this is his first time being a Director on the Board. We had the Consortium housed in our offices when we activated for hurricane Florence and it provided very tangible results and provided many wins and examples of how to make things happen in the private sector including:

1. Getting Duke Energy better data to predict floods for road open and closed status
The Walmart/North Carolina partnership for pre-staging of utility fleets at Walmart parking lots was a real hit. The CEO of Duke Energy Lynn Good was on CNBC and mentioned this effort as a great example of public private partnership in action.
2. It has expedited regional waivers through US Department of Transportation and with states
3. We had some fuel issues pop up in Virginia that the Consortium was able to resolve quickly with Virginia through trusted relationships.
4. The Fleet Response Working Group is a well-oiled machine and is basically eliminated many of the fleet movement delay issues experienced during Sandy with mutual assistance.

We are hosting the AHC/SISE work group meeting tomorrow to do more problem solving a discussion around key sector issues with the federal and state government

Chris Geldart- Most all of our board members have been operators at a state or city leadership level. The key need here is the unsustain all of this overtime and to institutionalize this so that it survives elections and turnover.

We want to have this conversation with DHS to talk about long-term sustainment options and strategies.

Bob Kolasky agreed.

Long-term sustainable discussion

Kelly McKinney- we have all done wonderful things together in the Consortium on a part-time, volunteer effort, but you can't sustain on volunteer time. We need to find a way to sustain what we're doing and expand it larger to support the private sector and states in the future. I think we need to have to have people that are hired and full-time and focused on the Consortium mission.

I did this to her in New York City and it worked very well because people were focused and accountable to specific roles and we did what had to happen in the job.

We need a place to work... we need to work in groups to have conversations in different regions on specific things, and we need to plan and exercise together year-round in order for this to sustain.

We put together a six-year plan that outlines this in a proposal our initial thoughts about this. The proposal is for around \$16 million over six years and lays out the framework designed to convene the stakeholders with dedicated staff and work issues across the country.

In my mind, this is just the beginning.

This is something that the private sector needs to better integrate FEMA, DHS, the other federal agencies and states to produce results.

Jay Robinson from DHS and I spoke earlier today regarding a Long-term agreement between DHS and the Consortium.

Jay mentioned this needs to be established to discuss the options of how they can fund a nonprofit to do specific work for DHS in line with the mission of the National Risk Management Center.

Chris Geldart commented that the government has an interest but the private sector also has a major interest in sustaining the efforts of the Consortium.

Chris mentioned we have to communicate our value proposition better to the private sector which is different than from Government. We can get the business to business path clearly identified and moving I think that will help everyone on all sides of the fence.. DHS is also very interested in how we plan to sustain over the long haul with the private sector.

Kelly McKinney- How does this discussion lined up with the Long-term vision of the ALL Hazards Consortium?

Tom Moran- it does a line up completely and represents the next step for us as we operationalize what we do which is an outcome of integrated planning with states and the companies in the region.

Christy Morris-commented about how she Loves this new direction we're headed, it is totally consistent with where we come from, and it engages the private sector who can bring so much more to the table then Government can at times.

Joe Picciano-recommended to stay focused on solving specific problems with states and private sector and not get off track doing DHS's work trying to organize government but stay focused on solving problems that require states to help private sector work together to solve them.

Chris Geldart-commented we need to focus on completing our proposal and meeting with DHS to better define sustainment and our role in a relationship with them and bring closure to this idea.

Conclusion

Motion to adjourn by Christy Morris, Chris Geldart second the motion

Meeting was adjourned

2019 Full Board Meeting Conference Call Schedule

- 1) March 19, 2019, 4:30-5:30 PM ET
- 2) June 18, 2019, 4:30-5:30 PM ET
- 3) September 17, 2019, 4:30-5:30 PM ET
- 4) December 17, 2019, 4:30-5:30 PM ET

Supporting Documents

- 1) Agenda
- 2) September 2018 Meeting Minutes
- 3) AHC Finance Report
- 4) AHC Board Member Matrix Directory
- 5) DRAFT AHC 5 Year Strategic Plan

Parking Lot:

- 1) ~~2018 Board Governance – New Slate of Officers~~
- 2) AHC Overhead rate increase to 10%
- 3) 2019 Board Annual Meeting – Date/Location
- 4) ~~Update DRAFT 2018 Strategic Plan~~
- 5) Board Committee formation
- 6) Update AHC Board of Director Manual