



# MID-ATLANTIC ALL HAZARDS CONSORTIUM

## 2008 ANNUAL REPORT

### 501C3 ORGANIZATION



Report sponsored by  and 





# Enable

multi-state relationships,  
collaboration and consensus

# Facilitate

adaptive, multi-modal access to  
information and education

# Generate

regional governance structure,  
projects, policy, partnerships and  
sustainability

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For more information:

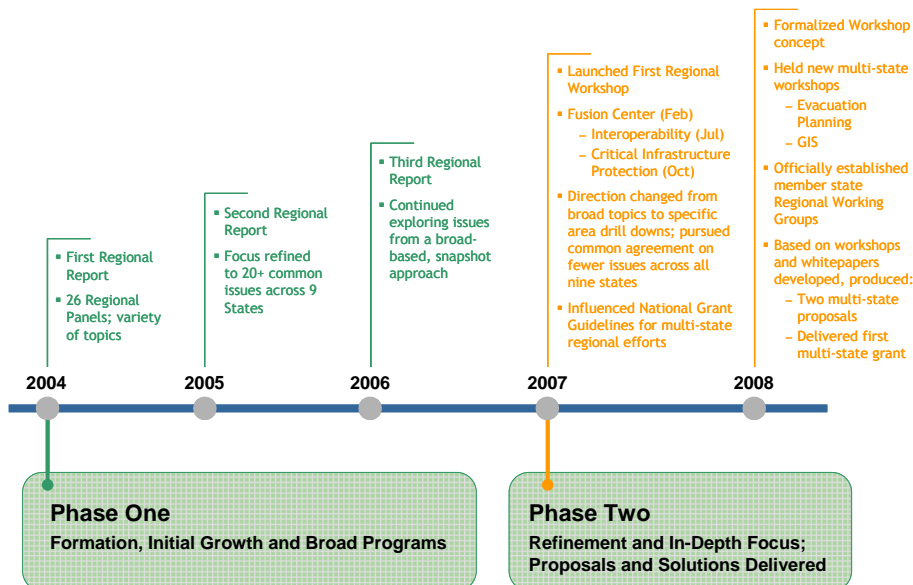
Contact the All Hazards Consortium  
at: [www.ahcusa.org](http://www.ahcusa.org)

To reach out to the Consortium  
leadership, visit:  
[www.ahcusa.org/leadership.htm](http://www.ahcusa.org/leadership.htm)



## 2008 – Another Growth Year

### Key Consortium Milestones



### A Year in Numbers

- 9 States
- 12 Board of Directors
- 3 Regional Workshops
- 75+ Conference Calls
- 6 Working/Advisory Groups
- 10 Recorded Webinars
- 1<sup>st</sup> Multi-State Grant Awarded
- 3 New Regional Policies
- 2 Regional Charters
- 2 New Regional Projects



## Letter from the Board President

It is with great pleasure that the All Hazards Consortium (AHC) announces its 2008 Annual Report.

2008 was another year of growth and development for the AHC as a model of multi-state collaboration. Working with state and local government leaders in homeland security and emergency management, along with partners in federal government, the private sector, higher education and non-profits, the AHC continued to enhance the Mid Atlantic region's all hazards preparedness.

Since its beginning five years ago, the Consortium has been an effective vehicle for multi-state coordination and cooperation to address regional homeland security and emergency management topics, with the member states assembling an impressive network of people at all organizational levels and disciplines. State, local and federal government personnel and partners are working together on a regional basis to address the complex issues of information sharing, fusion centers, critical infrastructure protection, communications interoperability, catastrophic evacuation planning, geographical information systems, modeling and simulation and state border coordination during a catastrophic event.

Our success during 2008 was possible because of the many individuals and organizations that have donated and invested time and resources to support this vision of regional collaboration. Each has played an important role in the AHC's work. On behalf of the Board of Directors and the member states, I extend our appreciation and gratitude for that commitment and support.

We look forward to another year of continuing collaboration directed at improving regional readiness for any hazard our citizens may face and we welcome your continued partnership with us.

Sincerely,

**Robert P. Crouch, Jr.**  
President, AHC Board of Directors, 2007-2009  
Virginia Homeland Security Advisor



## Who we are

The All Hazards Consortium (AHC) is a 501c3 organization formed to facilitate and support ongoing interactions between public, private, non-profit and academic stakeholders involved in homeland security and emergency management efforts. The AHC is a regional entity, comprised of the nine mid-Atlantic and surrounding states of: NC, VA, WV, DC, MD, PA, DE, NJ and NY.

### *Brief background, including who we serve*

In 2004, Homeland Security and Emergency Management officials from the National Capital Region (DC, MD & VA) recognized a need to create a forum for a sustained collaboration effort to assist participants in solving complex, multi-disciplinary homeland security and emergency management problems. They also recognized that such a forum would require crossing organizational, institutional and cultural boundaries within the region. This vision would further require the creation of a sustainable process that would regularly bring together a broad-based group of stakeholders focused on preparedness, response and recovery to document/define best practices, develop a lasting network of relationships, build trust between organizations and foster an ongoing culture of collaboration and dialogue that would benefit all involved.

Although interested stakeholders were already attending conferences and meetings to discuss these problems, conversations were often limited to their peers: police chiefs were going to law enforcement conferences, transportation officials were going to transportation conferences and so on. It was clear there was no single clearing house at that time to share information and enable communications between these “siloes” organizations.

As a result, the states involved organized partners and conducted their first regional conference for the mid-Atlantic region. This provided an opportunity for government, industry and universities to meet, exchange ideas and collaborate on many of these critical and complex topics.

Following what was viewed as a great success, the states extended the collaboration concept by establishing a 501c3 non-profit, called the All Hazards Consortium (AHC). Its primary mission is to support ongoing interactions between the states and interested stakeholders, continue the dialogue and provide support to regional homeland security and emergency management efforts.

The AHC is built on the core belief that state/local government is ultimately responsible for the protection of the public, but to achieve that goal, it is essential to involve all stakeholders – state, local and federal government, private sector, universities and not-for-profits. The AHC operates under the following assumptions with a primary focus on addressing multi-state issues:



- Government “owns” the problems surrounding preparedness and homeland security, and has some of the funding to solve those problems.
- Private sector creates targeted solutions, products and services that government needs to solve these problems, in addition to owning many of the critical assets (e.g., railroads, shipping, utilities, financials, insurance, etc.) impacted by regional disasters and required for effective disaster response.
- Universities bring independent knowledge, research and expertise to the equation, helping determine what solutions are appropriate and providing key resources for centers of excellence.
- Not-for-profits provide access to information and people focused on a particular segment of each all hazards problem as well as resources and relationships that support the government effort.

By bringing together all stakeholder groups into regional multi-state advisory committees, working groups and ad hoc committees, and focusing on specific “state driven” issues, a powerful environment for collaboration is created to solve tough problems that require resources from every sector.

This “culture of collaboration” is what has created the trust and energy that continues to drive the All Hazards Consortium and its supporters to work together to protect the region’s citizens from all types of hazards.

### ***What we provide***

Led by a Board of Directors from government, higher education and the private sector, the AHC facilitates:

- A multi-state network of people from government, private sector, universities and non-profits.
- An appropriate environment for government, industry, universities and non-profits to come together to discuss issues, share best practices/ideas/strategies and discuss plans to improve regional coordination between all stakeholders.
- A process for collaboration and information sharing using proven, effective tools such as meetings, conference calls, symposiums, workshops and white papers/reports, combined with professional planning and facilitation skills, to generate results that lead to improved regional readiness.
- A process for identifying, clarifying and prioritizing state/local government requirements for homeland security and emergency management initiatives.
- Education and program office support services through year-round activities, meetings, webinars, conference calls and workshops.



- A framework to help stimulate regionally coordinated planning, programs and procurements.
- An encouraging voice and recognition for the numerous people who own this complex problem.

By maintaining focus on the people, process, technology and results, the AHC has been able to significantly improve the overall knowledge and coordination among our multi-state members and regional stakeholders as they learn about and collaborate on the region’s most critical issues, challenges, opportunities and solutions.

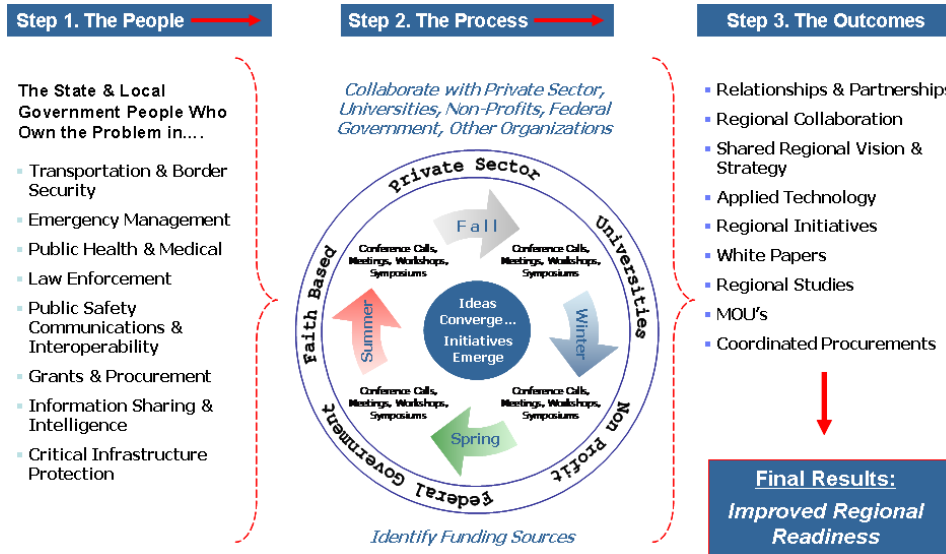
### *Why participate*

Although each participant has their own specific reasons for supporting and participating in the AHC, we have found over time they tend to center around the themes of **education, collaboration, awareness, information access, social networking and partnerships** between public and private entities. Following are some key benefits articulated by each of our audiences/stakeholders since AHC was established.

Stakeholder	Benefits
<b>Public Sector</b> <i>(government – all levels; civilian agencies, first responders, etc.)</i>	<ul style="list-style-type: none"> <li>▪ Collaboration with State counterparts across region educates everyone to regional state needs</li> <li>▪ Networking with private sector owner/operators and sellers/service providers in a non-sales manner</li> <li>▪ Creates awareness of relevant, commercially available solutions and best practices, including improved access to information and resources not previously obtained in a timely manner</li> <li>▪ Participate with other states in multi-state efforts, grants and projects</li> <li>▪ Increases return on investment (ROI) to States as a result of donated resources and support from the AHC</li> </ul>
<b>Private Sector</b>	<ul style="list-style-type: none"> <li>▪ First-hand understanding of public sector issues, stakeholders, challenges, priorities, opportunities and requirements</li> <li>▪ Links business owners and operators with states for more tangible identification of issues, challenges, opportunities and solutions</li> <li>▪ Networking and timely access to key public sector leaders in Public Safety, Homeland Security, Emergency Management, Transportation, Health, Communications, Law Enforcement, etc.</li> <li>▪ Increased readiness for handling potential impacts to critically owned assets based on enhanced awareness</li> <li>▪ Highly informative, business to business gateway that links small and large companies together</li> <li>▪ Ability to leverage federal partnerships to address regional needs for information, relationships, joint planning, resources, funding, etc.</li> </ul>
<b>Universities and Non-Profits</b>	<ul style="list-style-type: none"> <li>▪ Timely access to public and private stakeholders for information</li> <li>▪ More consistent terminology and communications to accelerate dialogues on common ground</li> <li>▪ Increased public-private awareness of role and capabilities this group offers to states during emergency situations</li> <li>▪ Assist in their development of federal research dollars via regional white paper requirements</li> </ul>

## Collaboration “is” the Point

The primary goal of the Consortium is for the **people that “own the problem”** to be able to improve regional “multi-state” readiness through a process of discussion, problem definition, resource identification, solution awareness and eventually implementation. This collaborative process guides the AHC’s overall operations and is illustrated below along with several short testimonials.



## A Few Testimonials



### Connecting Public to Private 2009 Presidential Inauguration

“In preparation for President Obama’s train ride from DE to DC, the need arose for State and Local safety officials to consider expanded capabilities to prepare for potential incidents. The AHC quickly facilitated a meeting between these officials and GM OnStar™, resulting in public use of OnStar™ equipped vehicles and data center information. This use provided increased visibility and information flow to Public Safety personnel, aiding in their readiness efforts.”

John Contestabile, MD DOT



### Making a Difference DHS Grant Program Policy Change

“DHS was looking for a better way to evaluate multi-state grant applications. In partnership with DHS, the AHC member states facilitated meetings with the appropriate people at DHS, through which joint recommendations were made on how to improve the grant process including scoring of regional proposals. As a result, guidelines were changed in 2007, directly impacting in a positive way regional proposals submitted for grant funding.”

Bob Crouch, VA HSA



### Enabling Multi-State Capability DoD (Google) Earth for CIP

“Teaming with DHS Office of Infrastructure Protection (OIP), the AHC’s Critical Infrastructure Protection Working Group helped establish a partnership which has provided education and an information exchange on several DHS OIP initiatives and solutions, including a 2-D (ESRI-based) and 3-D (Google-based) database of critical assets, offered as a free asset to States and businesses to assist them in their planning effort. Many were not aware of this valuable resource. As business owners and operators became aware through AHC promotion efforts, participation began to increase across the region.”

Jim Caverly, DHS OIP



## 2008 In Review

The All Hazards Consortium (AHC) saw many successes in 2008 in the areas of governance, results from various advisory/working groups, external events/meetings, products produced and projects undertaken.

Through prior regional experience with member states, the AHC has established a process that has proven to add value and benefit to all its stakeholders. This process starts with coordinating regional workshops, each focused on a specific regional topic. These workshops provide a regional snapshot of each state's current efforts in the topic area. Following each workshop, regional working groups are established to produce regional white papers that contain common agreements by the participating states on the top 15-20 needs to be addressed, including future recommendations. Each white paper becomes a guide for all future AHC efforts (e.g., grants, meetings, projects, federal partnerships, etc.) needed to execute these recommendations. Key results from this process are outlined below.

### *Governance and AHC Policy*

In 2008, the AHC matured once again from a meeting convener and documenter to a partner in the regional grants/projects process. Three key advancements were made:

- A regional procurement policy was created and approved to help support multi-state grants and projects.
- A donations policy was established to address potential conflicts of interest between donors who might become potential bidders on the same or related effort(s). This created a legally and ethically safe firewall between bidders and donors so the AHC could continue to capture donated resources for the states without violating individual State/Federal procurement guidelines.
- An in-kind match policy was created and approved to support state grant guidelines/requirements to support the "match" requirements for some of their federal grants.

### *Advisory and Working Groups*

Much of the work of the AHC is guided by its Regional Working Groups (RWGs). Prior to 2008, several of these groups had already formed. The newest group formed in 2008 was the Emergency Management working group, which was established to support a multi-state grant across six of the member states. As the RWGs focus on the issues and recommendations outlined in their specific white papers, a number of smaller group meetings are conducted to produce tangible outcomes on several fronts.



The current AHC RWGs are:

Group	Objectives	Membership
<b>Regional Executive Advisory Group (REAG)</b>	<ul style="list-style-type: none"><li>Advise the Board</li><li>Provide continuity of leadership on a year to year basis</li><li>Assist in partnership development and processes</li></ul>	Former AHC Board members from State & Local government, former federal officials, private sector members and other invited leaders
<b>Emergency Management</b>	<ul style="list-style-type: none"><li>Work on the regional catastrophic planning grant and related state border coordination efforts</li><li>Conduct working group meetings</li><li>Evaluate white paper project ideas</li><li>Enhance regional planning</li><li>Further develop federal partnerships</li></ul>	Subject matter experts (SMEs) from each of the nine member States , respectively (owners and operators)
<b>Public Safety Communications Interoperability</b>	<ul style="list-style-type: none"><li>Conduct regional baseline assessment</li><li>Conduct working group meetings</li><li>Evaluate white paper project ideas</li><li>Enhance regional planning</li><li>Further develop federal partnerships</li></ul>	Private sector SMEs participate as requested on a project by project basis
<b>Critical Infrastructure Protection (CIP)</b>	<ul style="list-style-type: none"><li>Conduct working group meetings</li><li>Evaluate white paper project ideas</li><li>Enhance regional planning</li><li>Further develop federal and private sector owner/operator partnerships</li></ul>	FFRDC (Federally Funded Research & Development Centers) and higher education SMEs who have an interest in research
<b>Information Sharing and Intelligence</b>	<ul style="list-style-type: none"><li>Conduct working group meetings</li><li>Evaluate white paper project ideas</li><li>Enhance regional planning</li><li>Further develop federal partnerships</li></ul>	

### *Key Accomplishments*

In 2008, the AHC conducted and facilitated multiple meetings across the mid-Atlantic region. Some of these events produced white papers, while others created results from existing white papers.

The AHC also undertook several regional projects at the request of Federal and State authorities. These projects focused on specific needs, including support for the January 2009 presidential inauguration activities. The most notable of these accomplishments are highlighted in the table on the following pages.



2008 AHC Key Accomplishments

Type	Event	Objective	Date	Attendees / Participants	Outcomes / Benefits	Products Produced
Workshops	<b>Evacuation Workshop in Shepherdstown, WV</b>	<p>Obtain a regional snapshot of each of the nine member states' emergency management efforts</p> <p>Produce a regional whitepaper with common requirements and recommendations</p> <p>Form the governance structure for the RCCP (regional catastrophic coordination planning) Grant</p>	Feb 2008	<p><b>Speakers:</b> Evacuation and Emergency Management representatives from NC, VA, WV, DC, MD, DE, PA, NJ, NY</p> <p><b>Participants:</b> State and Local government, FEMA, FEMA Region 3, NCR, congressional staff, private sector, university and non-profit</p>	<ul style="list-style-type: none"> <li>Results from workshop formed the basis for an \$11.1 M evacuation grant application ultimately awarded to the mid-Atlantic region member States</li> <li>Achieved regional consensus on the top 20-25 evacuation-based needs (transcends multiple political views into a cohesive set of requirements)</li> <li>Conceived Border Coordination Summit idea</li> </ul>	<ul style="list-style-type: none"> <li>Evacuation White Paper <a href="http://www.ahcusa.org/whitePapers.htm">http://www.ahcusa.org/whitePapers.htm</a></li> <li>Regional Charter signed</li> <li>Regional governance formed</li> <li>Planning for multi-State Border Coordination Summit idea</li> </ul>
	<b>GIS Workshop in Towson, MD</b>	<p>Obtain a regional snapshot of current capabilities</p> <p>Produce whitepaper</p> <p>Initiate &amp; coordinate efforts between DHS Emergency Management leadership and Regional GIS experts from the member States</p>	Jul 2008	<p><b>Speakers:</b> NC, VA, WV, DC, MD, DE, PA, NJ, NY</p> <p><b>Participants:</b> State and Local government, FEMA, FEMA Region 3, NCR, Congressional Staff, Private Sector, University, Non-Profit and DHS S&amp;T</p>	<ul style="list-style-type: none"> <li>Produced a comprehensive regional inventory of member State's current GIS initiatives along with nine-States' agreed upon recommendations and next steps for jointly leveraging this emerging capability</li> </ul>	<ul style="list-style-type: none"> <li>GIS White Paper <a href="http://www.ahcusa.org/whitePapers.htm">http://www.ahcusa.org/whitePapers.htm</a></li> </ul>
Summit Meetings	<b>Interoperability Summit in Harrisonburg, VA</b>	<p>Convene working group, set priorities and develop 2008 &amp; 2009 work plan</p>	Jul 2008	<p><b>Participants:</b> Regional State working group members from 8 states plus invited guests &amp; experts from Private Sector</p>	<ul style="list-style-type: none"> <li>Agreement by the nine member States to fund through one joint mechanism a regional capability assessment</li> </ul>	<ul style="list-style-type: none"> <li>Regional procurement for baseline capability assessment</li> </ul>



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Type	Event	Objective	Date	Attendees / Participants	Outcomes / Benefits	Products Produced
Summit Meetings (cont.)	<p><b>Modeling &amp; Simulation Summit in Elkins, WV</b></p> <p><i>(outcome from the Evacuation Planning Workshop and Interoperability efforts)</i></p>	<p>Identify stakeholders, users and subject matter experts in the areas of: modeling, simulation, resource mgmt, situational awareness, decision support and training</p> <p>Explore long term investment in a National, integrated suite of common tools for State and Local Emergency Managers</p>	Sep 2008	<p><b>Participants:</b> Four Federal agencies (Secret Service, DHS S&amp;T, DHS NCR Office and FEMA Modeling &amp; Simulation Center) plus 21 private sector companies, 3 universities, 3 member states (WV, VA &amp; MD) who worked together in simulation for the first time</p>	<ul style="list-style-type: none"> <li>▪ Stimulated host of potential projects &amp; recommendations for regional/state funding consideration to improve regional readiness efforts</li> <li>▪ Identified need &amp; produced foundation for an evacuation-based funding grant, which is now part of the Evacuation Workshop go-forward topic</li> <li>▪ Produced regional project for modeling &amp; simulation under Regional Catastrophic Planning Grant Program (RCPGP) involving FEMA Region 3 States</li> </ul>	<ul style="list-style-type: none"> <li>▪ Common agreement on way forward</li> <li>▪ Agreement to collaborate on future regional projects</li> <li>▪ Continued discussions and coordination between all participants</li> </ul>
	<p><b>State Border Coordination Summit in Gettysburg, PA</b></p> <p><i>(outcome from the Evacuation Planning Workshop)</i></p>	<p>Explore coordination issues at State borders during a catastrophic evacuation, incl. the resources &amp; efforts needed to address <i>(e.g., food, water, fuel, transportation, health care, mass care, sheltering, law enforcement and communications)</i></p> <p>Produce an initial summary report and identify future opportunities followed by more in-depth regional baselines study</p> <p>Coordinate with complimentary AHC activities, such as EVAC workshop &amp; white paper, interoperability workshop &amp; white paper and Grant writing</p>	Oct 2008	<p><b>Participants:</b> VA, WV, DC, MD, DE, PA, NJ, NY, FEMA and members from private sector, universities and non-profits</p>	<ul style="list-style-type: none"> <li>▪ Produced a focused inventory of existing border protection efforts across the mid-Atlantic region, including identification of various funding mechanisms specific to state border protection</li> <li>▪ Identified need for follow-up, more comprehensive regional evacuation planning effort (to begin in 2009)</li> <li>▪ Identified need for more comprehensive focus on access and credentialing needs</li> </ul>	<ul style="list-style-type: none"> <li>▪ After Conference Report</li> <li>▪ An initial regional State Border Coordination Report (due out in 2009)</li> <li>▪ Plans for regional baseline study in 2009</li> </ul>



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Type	Event	Objective	Date	Attendees / Participants	Outcomes / Benefits	Products Produced
Summit Meetings (cont.)	CIP & Inter-dependencies Summit in Newark, NJ	<p>Identify the people (name, role) that will work together to address common issues on this topic, and then bring together the CIP working group with owners/operators from various industry sectors</p> <p>Educate participants on DHS and regional state activities</p> <p>Develop stakeholder network from Gov't and private sector</p> <p>Produce regional report of interdependency activities and plan future events/exercises</p>	Nov 2008	<p><b>Participants:</b> CIP leaders from NC, VA, WV, DC, MD, DE, PA, NJ, NY</p> <p>Nine owners/operators from the private sector (e.g. rail, water, telecom, power, sewage, food, insurance, petroleum, manufacturing, chemical, others)</p> <p>DHS Office of Infrastructure Protection (OIP)</p> <p>Invited guests and sponsors</p>	<ul style="list-style-type: none"> <li>▪ Produced a webinar series between government and private sector to promote education on each State's current catastrophic evacuation efforts in addition to further developing the network of people/experts on this topic</li> <li>▪ Began development of a CIP Interdependencies Regional Report with NJIT</li> <li>▪ Agreement to include owners/operators in working group activities</li> <li>▪ Joint planning</li> </ul>	<ul style="list-style-type: none"> <li>▪ CIP webinars (1 for each member State)</li> <li>▪ Planning Regional Workshop in 2009</li> <li>▪ Developing several regional project ideas and exercises</li> </ul>
Projects	CIP Working Group White Paper Proposal	The first regional white paper proposal, focused on CIP efforts between states and private sector owners and operators	March 2008	<p>VA, WV, DC, MD, DE, PA, SC, NJ, NJ</p> <p>DHS OIP</p>	<ul style="list-style-type: none"> <li>▪ Led to creation of the RCCC (Regional Consortium Coordinating Council)</li> <li>▪ Partnership formed with DHS OIP</li> </ul>	<ul style="list-style-type: none"> <li>▪ National RCCC mtg in Denver</li> <li>▪ AHC Participation on RCCC Executive Committee</li> <li>▪ Joint meetings and planning</li> </ul>
	Regional Catastrophic Planning Grant Program	Begin regional planning for evacuations due to catastrophic events	Aug 2008 & ongoing	VA, WV, DC, MD, DE, PA, FEMA Region 3	<ul style="list-style-type: none"> <li>▪ Seven regional, multi-state projects in the areas of Population Behavior, Resource Management, Modeling and Simulation, Transportation, Public Preparedness &amp; Mass Care</li> </ul>	<ul style="list-style-type: none"> <li>▪ Established regional coordination office</li> <li>▪ Kick off meetings held</li> <li>▪ Planning</li> <li>▪ Procurements</li> <li>▪ Procurement and in-kind match policy implemented</li> </ul>



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Type	Event	Objective	Date	Attendees / Participants	Outcomes / Benefits	Products Produced
<b>Projects (cont.)</b>	<b>DC Emergency Operations Centers (EOC) Staffing for Obama Inauguration</b>	Fill an emergency need for staffing several people with specific expertise in the DC EOC focused on safety and security during Presidential Inauguration	Dec 2008	DC Homeland Security & Emergency Management	<ul style="list-style-type: none"><li>▪ First procurement project for the AHC</li><li>▪ Received request few days prior to Thanksgiving; completed procurement 6 weeks later</li><li>▪ Provided DC EOC 2 people with specific talent needed</li></ul>	<ul style="list-style-type: none"><li>▪ National RCCC mtg in Denver</li><li>▪ AHC Participation on RCCC Executive Committee</li></ul>



## 2009 Looking Ahead

As the AHC moves into 2009, our focus is on two categories of objectives:

- Continuation of the AHC mission and goals
- Expansion into new areas of benefits

### *Continuation of Mission and Goals*

As with any endeavor as large and complex as all-hazards planning and preparedness, it is necessary to continuously engage a variety of stakeholders (officials, operators, decision makers, etc.) in the same topics as covered in prior years in addition to new topics. Past successes, lessons learned and best practices must be rolled into future efforts while maintaining and accelerating momentum. It is within this context that the AHC will continue driving the following goals:

- Maintain and enhance a multi-state network of people from government, private sector, universities and non-profits.
- Continue to facilitate and provide venues and environments for government, industry, universities and non-profits to meet and discuss issues, share best practices/ideas/strategies and improve existing plans to enhance regional coordination and preparedness.
- Maintain and adapt as needed to foster improved collaboration – using proven, effective tools such as meetings, conference calls, symposiums, workshops and white papers/reports, combined with professional planning and facilitation skills, to help generate results that lead to improved regional readiness.
- Continue to help identify, clarify and prioritize state/local government requirements for homeland security and emergency management initiatives.
- Provide education, training and certification services through year-round activities.
- Help stimulate regionally coordinated planning, programs and procurements.

### *Expansion into New Areas*

In 2009, the AHC will also focus on several new areas intended to create further partnerships, identify future leaders and address new regional topics.

- **Federal Partnerships:** the role of federal partners in DHS and other federal agencies will be a major focus for the AHC in 2009. Regional multi-state



projects contain elements of many existing federal agency programs and projects underway in DHS, DoT, DoE, USGS, FEMA, Commerce, Justice, Agriculture and others. The AHC seeks to collaborate with all interested federal agencies who share a common interest in regional projects and hopes to bring a joint regional focus of investment and resources on common projects that meet both federal and state/local government needs.

- **Next Generation of Leaders Initiative:** this new initiative will involve the AHC's partnership with DHS, higher education and the private sector and will principally focus on engaging young adults in preparedness efforts. The goal of this multi-year effort will be to explore ways to share information, technologies and cultures so that younger Americans can see "preparedness" as an important part of their daily lives where everyone, regardless of their age, "matters" in the overall homeland security and emergency management effort.
- **Regional Ports Resiliency and Security:** this workshop will focus on the region's maritime ports with the goal of creating a resilient network of people and ports that could be economically resilient in the event of a major hazard within one or several ports. Building upon existing efforts and long standing partnerships within the port community, the AHC will first look to capture a regional "snapshot" of each state's efforts, produce a regional white paper of findings and recommendations on a wide variety of topics and explore ways to integrate port efforts with state Fusion Centers and other related support efforts.
- **Cyber Security:** this workshop will focus on the role of cyber security in support of the region's homeland security and emergency management activities, policies and programs at both the state and federal levels. Merging the "operations and IT cultures" and building upon existing efforts and organizations already in place, this workshop will look at the issues and technologies needed to improve multi-state coordination.



## All Hazards Consortium (AHC) Glossary of Terms

<b>Private Sector</b>	<p>Defined as two groups:</p> <ol style="list-style-type: none"> <li>1) <u>Sellers and service providers</u> who provide products, services and solutions to government and businesses; usually very visible to government</li> <li>2) <u>Owners and operators</u> of business and industry who employ the people, operate the business and are needed by government in the overall coordination and regional planning and coordination efforts with government; usually not very visible to government</li> </ol>
<b>Partner</b>	A committed organization who is actively involved in an AHC effort with the states
<b>Regional</b>	The AHC defines the word “regional” as a multi-state geographic area
<b>Regional Conference Call</b>	A key tool used by the AHC; these calls allow stakeholders to gain and give information while in or out of their offices
<b>Regional Governance Structure</b>	A multi-state framework that establishes “who is in charge” and “what are the rules”; usually a committee with representatives from each of the participating states and/or invited partners involved in an effort
<b>Regional Project Idea</b>	An idea for a multi-state project to address a need(s) in an AHC white paper(s)
<b>Regional White Paper</b>	A document produced by the AHC Working Group that provides regional consensus on a specific topic and related needs/issues/recommendations
<b>Sponsor</b>	Usually an organization who provides sponsorship support for an AHC activity
<b>Stakeholder</b>	Any person or organization who has a stake in, interest in or may benefit from the states’ regional collaboration efforts
<b>Summit Meeting</b>	A small meeting (25-30 attendees) of an AHC Regional Working Group and invited guests who focus on specific issues, such as projects, grants, policy, etc.
<b>Supporter</b>	Any person or organization who can provide support of any kind to help the states
<b>Workshop</b>	A regional meeting (125 attendees) convened to address a specific topic as decided by the AHC states; usually produces a white paper and working group of subject matter experts



## AHC Leadership

### Board Members

#### Robert Crouch

Virginia (Homeland Security Advisor)

#### Evalyn Fisher

Pennsylvania (Exec Director, SE Regional Task Force)

#### Dr. David Lindstrom

Penn State University (Chief Privacy Officer)

#### Jim Spears

West Virginia (Secretary, WV DMAPS, Homeland Security Advisor)

#### Tom Moran

AHC (Executive Director, All Hazards Consortium)

#### Darrell Darnell

District of Columbia (Director of Homeland Security and Emergency Management)

#### Joe Picciano

New Jersey (Deputy Director, Homeland Security)

#### Jackie Wasni

Motorola (Director, Mid-Atlantic Region)

#### Tom Steele

Delaware (CIO, Department of Public Safety and Homeland Security)

#### Andy Lauland

Maryland (Homeland Security Advisor)

#### John Gibb

New York (Director, NY State Emergency Mgmt)

#### Gordon Johnson (retired, served in 2008)

New Jersey (NJ Legislature)

#### Brian Darmody (retired, served in 2008)

Univ. of MD (Asst. VP, Research & Economic Dev.)

### Working & Advisory Group Members

#### Regional Executive Advisory Committee

John Contestabile (MD), Committee Chair

#### Emergency Management

David DeMatteo (NY), Joe Picciano (NJ), Evalyn Fisher (PA), Davie Hake (DE), David Hoge (WV), Jon Ayscue (MD), Katie McDonald (DC), Bruce Hopkins (VA), Mike Sprayberry (NC)

#### Public Safety Communications Interoperability

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#### Critical Infrastructure Protection

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#### Information Sharing and Intelligence

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#### Geographical Information Systems (GIS)

Bill Johnson (NY), Bill Chavan (NJ), Stacey White (PA), Mike Mahaffie (DE), Katherine Kapo (WV), Ken Miller (MD), Barney Krucoff (DC), Brian Crumpler (VA), Ken Ashe (NC)





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FEMA III Regional Emergency Communications  
Coordinating Working Groups  
DHS Directorate for Science and Technology  
DHS Office of Emergency Communication  
DHS Office of Infrastructure Protection  
DHS Grants Program Directorate  
DHS Office of National Capitol Region  
Coordination (ONCRC)  
US Department of Commerce

### Local Governments

The region's local government agencies who participate and support regional activities

### Media

DomPrep Journal  
Emergency Management Magazine  
Homeland Security Today

### Volunteers

All private citizens who volunteer their time and efforts to help the states within the All Hazards Consortium:

Eddie Maffia – New York  
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Lyle Coutts – West Virginia  
Phil Turske – West Virginia  
Andy Purdy – Maryland  
Ashley Oursler – Maryland  
Brian Moran – Maryland  
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Jeff Anders – Maryland  
Jonathan Spector – Maryland  
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Marty Sacks – Maryland  
Steve Davis – Maryland  
Wendy Murphy - Virginia  
Andi Herman – North Carolina  
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